ADULTS, HEALTH & W	VELLBEING	3		Actual Outturn	Use of New Reserves Reserves Requested Requested		Outturn	Varia (Outturn 2 Latest E 2012	012/13 to Budget	Variance Outturn 2012 2012 Explanation of any considered to be s	/13  / variance that is ignificant and all
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	variances great	er than £100k
A53 Commissioning and	Expenditure	198	457	456	0	0	456	(1)	(0)		
Strategy M&A	Income	(30)	(155)	(227)	0	0	(227)	(72)	46		
	Net Expenditure	168	302	229	0	0	229	(73)	(24)	Vote Budget Manager:	D. Cohen
										Budget Risk:	Low
										Date of last review	February 2013
A04 Preventative	Expenditure	0	0	0	0	0	0	0	0		
Technology	Income	0	0	0	0	0	0	0	0		
	Net Expenditure	0	0	0	0	0	0	0	0	Vote Budget Manager:	K. Sugars
										Budget Risk:	Low
							<u> </u>			Date of last review	February 2013
A05 Carers Grant	Expenditure	1,041	1,199		0	0	1,159	(40)	(3)		
	Income	0	(140)	(130)	0	0	(130)	10	(7)		
	Net Expenditure	1,041	1,059	1,029	0	0	1,029	(30)	(3)	Vote Budget Manager:	B. Disney
										Budget Risk:	Medium
										Date of last review	February 2013
A42 Older People	Expenditure	25,330	26,211	26,151	0	0	26,151	(60)	(0)		
Commissioning	Income	(4,482)	(4,482)	(4,600)		0	(4,600)	(118)	3		
	Net Expenditure	20,848	21,729	21,551	0	0	21,551	(178)	(1)	Vote Budget Manager:	B. Disney
										Budget Risk:	High
										Date of last review	February 2013
A43 Learning Disabilities Commissioning	Expenditure	21,147	22,079	23,196	0	0	23,196	1,117		Projected overspends du delivering commissioning	g savings - will be met
-	Income	(3,687)	(3,687)	(3,746)	0	0	(3,746)	(59)	2	by bringing forward othe projects.	r directorate efficiency
	Net Expenditure	17,460	18,392	19,450	0	0	19,450	1,058	6	Vote Budget Manager:	B. Disney
			-				,	-		Budget Risk:	High
										Date of last review	February 2013

ADULTS, HEALTH & W	/ELLBEING	Original Lates Budget Budge		Actual Use of Reserves Outturn Requested		New Reserves Requested	Outturn	Varia (Outturn 2 Latest   2012	2012/13 to Budget	Variance Outturn 2012 2012 Explanation of any considered to be s	/13 / variance that is ignificant and all
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	variances great	er than £100k
A44 Mental Health Commissioning	Expenditure Income	9,640	9,386	9,859	0	0	9,859	473 31		Potential delays with effi (domiciliary care recomm health resettlement). Pro will be met through bring directorate efficiency pro	nissioning and mental ojected overspends jing forward other
	Net Expenditure	7,754	7,414	7,918	0	0	7,918	504	7	Vote Budget Manager:	R. Fradgley
		- 1	-,	1,010		-	-,			Budget Risk:	High
A45 Physical Disabilities Commissioning	Expenditure	7,264	7,572	8,569	0	0	8,569	997		Projected overspends du delivering commissioning	g savings - will be met
	Income	(1,714)	(1,715)	(1,581)	0	0	(1,581)	134	(8)	<ul> <li>by bringing forward other directorate effic projects.</li> </ul>	
	Net Expenditure	5,550	5,857	6,988	0	0	6,988	1,131	19	Vote Budget Manager:	B. Disney
										Budget Risk:	Medium
A46 HIV Commissioning	Expenditure	214	269	148	0	0	148	(121)	(45)		
	Income	0	(55)	(1)	0	0	(1)	54	(98)		
	Net Expenditure	214	214	147	0	0	147	(67)	(31)	Vote Budget Manager:	B. Disney
										Budget Risk:	High
										Date of last review	February 2013
A47 Access to Resources	Expenditure	1,076	1,125	1,302	0	0	1,302	177		Agency staff employed t	o process payments
	Income	0	0	(177)	0	0	(177)	(177)		backlog	
	Net Expenditure	1,076	1,125	1,125	0	0	1,125	0	0	Vote Budget Manager:	D. Ingram
										Budget Risk: Date of last review	Low January 2013
A48 Strategic	Expenditure	508	508	533	0	0	533	25	5		·
Commissioning	Income	(96)	(96)	(122)	0	0	(122)	(26)	27		
	Net Expenditure	412	412	411	0	0	411	(1)	(0)	Vote Budget Manager:	B. Disney
										Budget Risk:	Low
										Date of last review	January 2013

ADULTS, HEALTH & W	/ELLBEING	Original Latest Actual Reserves Reserves Outturn Latest Budget Sudget Outturn Requested Requested 2012/13)		2012/13 to Budget	Explanation of any variance that is considered to be significant and all						
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	variances great	
A50 Supporting People	Expenditure	13,962	14,390	13,119	0	0	13,119	(1,271)	(9)	Savings projects b/fwd (	
	Income	0	(25)	(28)	0	0	(28)	(3)	12	service) to meet timing of the directorate efficiency	
	Net Expenditure	13,962	14,365	13,091	0	0	13,091	(1,274)	(9)	Vote Budget Manager:	C. Kilpatrick
										Budget Risk: Date of last review	Medium March 2013
A55 Quality and	Expenditure	703	865	799	0	0	799	(66)	(8)		
Performance	Income	(50)	(62)	(61)	0	0	(61)	1	(2)	W	1/ 0
	Net Expenditure	653	803	738	0	0	738	(65)	(8)	Vote Budget Manager:	K. Sugars
										Budget Risk: Date of last review	Low March 2013
A56 Social Services I.T.	Expenditure	356	550	543	0	0	543	(7)	(1)	Date of last feview	Maron 2010
	Income	0	0	0	0	0	0	Ò	Ô	0	
	Net Expenditure	356	550	543	0	0	543	(7)	(1)	Vote Budget Manager:	E. Hussein
										Budget Risk: Date of last review	Low February 2013
A58 Technical Resources	Expenditure	901	995	1,012	0	0	1,012	17	2		·
	Income	(23)	(47)	(38)	0	0	(38)	9	(19)		
	Net Expenditure	878	948	974	0	0	974	26	3	Vote Budget Manager:	K. Sugars
										Budget Risk:	Medium
A59 Corporate Services	Expenditure	2,307	619	1,226	0	0	1,226	607	98	Date of last review	March 2013
Acc corporate corvices	Income	(470)	(165)	(3,039)	0	_	(1,214)	(1,049)	636		
	Net Expenditure	1,837	454	(1,813)	0		12	(442)		Vote Budget Manager:	E. Hussein
										Budget Risk:	Medium
						1				Date of last review	February 2013
A61 Business Supp & Prog Management	Expenditure	710	415	248	0	0	248	(167)	(40)	Slippage in planned Tele Section 256 monies, va	
	Income	(150)	(121)	(90)	0	0	(90)	31	(26)	secondments.	
	Net Expenditure	560	294	158	0	0	158	(136)	(46)	Vote Budget Manager:	K. Sugars
										Budget Risk:	Medium
										Date of last review	March 2013

A62 Strategy and Policy	ADULTS, HEALTH & W	ADULTS, HEALTH & WELLBEING		Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Varia (Outturn 2 Latest I 2012	2012/13 to Budget	Variance Outturn 2012 2012 Explanation of any considered to be s	/13 / variance that is
Income   (67)   (67)   (70)   0   0   (70)   (3)   4   Net Expenditure   55   55   58   0   0   58   3   5   Vote Budget Manager:   Low Date of last review   March 2013			£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	variances great	er than £100k
Net Expenditure   55   55   58   0   0   58   3   5   Vote Budget Manager:	A62 Strategy and Policy	Expenditure	122	122	128	0	0	128	6	5		
Commissioning & Strategy										4		
Commissioning & Strategy		Net Expenditure	55	55	58	0	0	58	3	5		K. Sugars
Expenditure											o o	
Note Expenditure   12,655   12,789   15,851   0   1,825   74,422   449   1   Service Head:   D. Cohen							1				Date of last review	March 2013
Net Expenditure   72,824   73,973   72,597   0   1,825   74,422   449   1 Service Head:   D. Cohen	Commissioning & Strategy	•										
A08 Older People Mental Health			, ,	, ,	, ,	Ţ		\	( , ,			
Health		Net Expenditure	72,824	73,973	72,597	0	1,825	74,422	449	1	Service Head:	D. Cohen
Health	A08 Older People Mental	Evpanditura	290	200	404	0	ام	404	24	e		
Net Expenditure   380   380   404   0   0   404   24   6   Vote Budget Manager: H. Green Budget Risk: Low Date of last review January 2013	-	•					-					
A15 Occupational   Expenditure   431   431   326   0   0   326   (105)   (24)	Tieattii		-	-		-				-	Vote Rudget Manager:	H Green
A15 Occupational   Expenditure   431   431   326   0   0   326   (105)   (24)		Net Experialture	300	300	707		<u> </u>	404	27		o o	
A15 Occupational Therapy											•	
Therapy	A15 Occupational	Expenditure	431	431	326	0	0	326	(105)		2410 01 1401 1011011	<b>5</b> a <b>a</b> a.y <b>2</b> 5.15
Net Expenditure	-	•					0			, ,		
Budget Risk: Date of last review   February 2013		Net Expenditure	431	431	<u> </u>	0	0	325	(106)	(25)	Vote Budget Manager:	C. Squire
A16 Community   Expenditure   1,169   1,219   1,012   0   0   1,012   (207)   (17)		•							<u> </u>	, ,		Medium
Equipment Service											Date of last review	February 2013
Net Expenditure   919   919   920   0   0   920   1   0   Vote Budget Manager: C. Squire Budget Risk: High Date of last review   February 2013		Expenditure	1,169	1,219	1,012	0	0	1,012	(207)	(17)		
Budget Risk: High   Date of last review   February 2013	Equipment Service		, ,			-	-		208			
Date of last review   February 2013		Net Expenditure	919	919	920	0	0	920	1			•
A30 Adult Resources Sub   Expenditure   99   99   96   0   0   0   0   0   0   0   0   0											o o	•
Div M&A   Income   0   0   0   0   0   0   0   0   0				_ 1				1	,1		Date of last review	February 2013
Net Expenditure   99   99   96   0   0   96   (3)   (3)   Vote Budget Manager: C. Oates		•					_					
Budget Risk: Low	DIV M&A		-	-	-	_	-		-	•	Vote Dudget Manage	C. Oatas
Date of last review   February 2013		Net Expenditure	99	99	96	0	0	96	(3)	· · · · · ·		
A31 Physical Disabilities         Expenditure         549         549         465         0         0         465         (84)         (15)           Establishments         Income         (1)         (1)         (2)         0         0         (2)         (1)         100           Net Expenditure         548         548         463         0         0         463         (85)         (16)         Vote Budget Manager:         C. Oates											· ·	
Establishments         Income         (1)         (1)         (2)         0         0         (2)         (1)         100           Net Expenditure         548         548         463         0         0         463         (85)         (16)         Vote Budget Manager: C. Oates	A31 Physical Disabilities	Evpenditure	5/0	540	165	0		165	(84)		Date of IdSt Teview	Tebluary 2013
Net Expenditure 548 548 463 0 0 463 (85) (16) Vote Budget Manager: C. Oates		•							, ,			
				. ,		ŭ					Vote Budget Manager:	C. Oates
		.tot Experience	3-0	3-0	700		<u> </u>	700	(00)	(10)	o o	
Date of last review January 2013											•	

ADULTS, HEALTH & V	VELLBEING	Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Varia (Outturn 2 Latest   2012	2012/13 to Budget	Variance Outturn 2012 2012 Explanation of any considered to be s	/13 y variance that is
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	variances great	ter than £100k
A33 Older People Day	Expenditure		1,619		0	0	1,610	(9)	(1)		
Centres	Income	(37)	(37)	(38)	0	0	(38)	(1)	3		
	Net Expenditure	1,582	1,582	1,572	0	0	1,572	(10)	(1)	Vote Budget Manager:	C. Oates
										Budget Risk: Date of last review	Medium January 2013
A34 Home Care	Expenditure	4,074	4,724	4,591	0	0	4,591	(133)	(3)	The projected variance I	
		1,01	.,	.,			,,,,,,,	(100)	(-)	action taken to reduce the	ne volume of agency
	Incomo	(44)	(44)	(51)	0	0	(E4)	(7)	16	staff and overtime. This	
	Income	(44)	(44)	(51)	0	U	(51)	(7)	10	a result of a reduction in the number of term service users.	the number of long
	Net Expenditure	4,030	4,680	4,540	0	0	4,540	(140)	(3)	Vote Budget Manager:	C. Oates
										Budget Risk: High  Date of last review January 20	
A02 Disabilities & Health	Expenditure	175	271	393	0	0	393	122	15	Backfilling of posts vaca	
AUZ DISUDINICO U FICUITI	Experialitate	173	211	000		O	333	122	70	and the cost of consulta	
	Income	0	0	0	0	0	0	0	0	strategy are the cause of	
	Net Expenditure	175	271	393	0	0	393	122	45	Vote Budget Manager:	J. Rutherford
	Net Expenditure	173	211	393		U <sub>I</sub>	393	122	43	Budget Risk:	Low
										Date of last review	February 2013
A13 Learning Dis Sub	Expenditure	83	83	74	0	0	74	(9)	(11)		•
Division M&A	Income	(35)	(35)	(35)	0	0	(35)	0	0		
	Net Expenditure	48	48	39	0	0	39	(9)	(19)	Vote Budget Manager:	S. Howard
										Budget Risk:	Low
A14 Learning Dis Assess	Expenditure	976	976	1,111		٥	1,111	135	14	Date of last review	January 2013
& Care Mgmt.	Expenditure	(204)	(204)	1,111 (340)	0	0 0	(340)	(136)	14 67		
Source ingliff.	Net Expenditure	772	772	<del>(340)</del> <b>771</b>			771	(130)		Vote Budget Manager:	S. Howard
	TOT Exponential C		. , , _	.,,				(1)	(0)	Budget Risk:	Medium
										Date of last review	January 2013
A19 Adult Protection	Expenditure		330	280	0	0	280	(50)	(15)		
	Income	(38)	(38)	(39)	0	0	(39)	(1)	3		
	Net Expenditure	272	292	241	0	0	241	(51)	(17)	Vote Budget Manager:	M. Gomes
										Budget Risk:	Low
										Date of last review	January 2013

ADULTS, HEALTH & W	/ELLBEING	Original Latest Actual Budget Budget Outturn		Use of New Reserves Reserves Requested Requested		Outturn	Varia (Outturn 2 Latest E 2012	2012/13 to Budget //13)	Variance Outturn 2012 2012 Explanation of an considered to be	2/13 y variance that is significant and all	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	variances grea	ter than £100k
A23 Mental Health Sub	Expenditure	92	92	90	0	0	90	(2)	(2)		
Division M&A	Income	(90)	(90)	(67)	0	0	(67)	23	(26)		
	Net Expenditure	2	2	23	0	0	23	21	1,050	Vote Budget Manager:	S. Diffey
		·								Budget Risk:	Medium
										Date of last review	January 2013
A24 Area Mental Health	Expenditure	2,458	2,458	2,537	0	0	2,537	79		Service review may be	necessary to contain
Teams	Income	(277)	(277)	(260)	0	0	(260)	17	(-)	costs within budget.	
	Net Expenditure	2,181	2,181	2,277	0	0	2,277	96	4	Vote Budget Manager:	S. Diffey
										Budget Risk:	Medium
										Date of last review	January 2013
A25 Mental Health Day	Expenditure	477	477	448	0	0	448	(29)	(6)		
Centres	Income	(34)	(11)	(1)	0	0	(1)	10	(91)		
	Net Expenditure	443	466	447	0	0	447	(19)	(4)	Vote Budget Manager:	L. A. Johnson
										Budget Risk:	Medium
										Date of last review	March 2013
A32 Learning Disabilities	Expenditure	472	418	284	0	0	284	(134)	(32)	Reduction in expenditur	e due to vacant posts
Day Centre	Income	(5)	(5)	(5)	0	0	(5)	0	0		
	Net Expenditure	467	413	279	0	0	279	(134)	(32)	Vote Budget Manager:	S. Howard
										Budget Risk:	Medium
										Date of last review	January 2013
A37 Emergency Duty	Expenditure		361	442	0	0	442	81		Cost pressures arising f	
Social Work Service	Income	(20)	(20)	(32)	0	0	(32)	(12)		of single status enhance	
	Net Expenditure	211	341	410	0	0	410	69	20	Vote Budget Manager:	I. Williamson
										Budget Risk:	Medium
										Date of last review	January 2013

	ADULTS, HEALTH & WELLBEING		Latest	Actual	Use of Reserves	New Reserves	Outturn	•	2012/13 to	Variance Outturn 2012 2012	
ADULTS, HEALTH & W	ELLBEING	Budget	Budget	Outturn		Requested		Latest I 2012		Explanation of any considered to be s	ignificant and all
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	variances great	er than £100k
A81 First Response	Expenditure	2,229	2,879	2,855	0	0	2,855	(24)	(1)		
	Income	(102)	(192)	(210)	0	0	(210)	(18)	9		
	Net Expenditure	2,127	2,687	2,645	0	0	2,645	(42)	(2)	Vote Budget Manager:	L. Drake
										Budget Risk:	Medium
			Ţ					Ţ		Date of last review	January 2013
A82 Reablement	Expenditure		2,375		0	0	2,305	(70)	(3)		
	Income	(126)	(169)	(143)	0	0	(143)	26	(15)	)/	0.0.1
	Net Expenditure	2,215	2,206	2,162	0	0	2,162	(44)	(2)	Vote Budget Manager:	C. Oates
										Budget Risk:	Medium
A00 L T C	F Pr	0.005	0.005	0.000			0.000	(50)	(0)	Date of last review	January 2013
A83 Longer Term Support - Social Care	Expenditure	,	2,385	2,329	0	0	2,329	(56)	(2)		
	Income		0 205	(6)	0	0	(6)	(6)	U	Vota Dudget Managan	A T
	Net Expenditure	2,385	2,385	2,323	0	0	2,323	(62)	(3)	Vote Budget Manager:	A.Tyrer Medium
										Budget Risk: Date of last review	January 2013
A84 Longer Term Support -	Expenditure	933	933	950	0	0	950	17	2	Date of last feview	January 2015
OT	Income	933	933	(1)	0	0	(1)	(1)	0		
•	Net Expenditure	933	933		0	0	949	16	2	Vote Budget Manager:	C. Squire
	Net Experientere	300	300	343		<u> </u>	343	.0		Budget Risk:	Medium
										Date of last review	February 2013
Adult Social Care	Expenditure	21,483	23,059	22,614	0	0	22,614	(445)	(2)		,
	Income	(1,263)	(1,423)			0	(1,323)	100	(7)		
	Net Expenditure	20,220	21,636	21,291	0	0	21,291	(345)	(2)	Service Head:	J. Rutherford

ADULTS, HEALTH & W	ELI DEING	Original Lates Budget Budge		Actual Outturn	Use of Reserves	New Reserves	Outturn	Varia (Outturn 2 Latest B	012/13 to	Variance Outturn 2012 2012	
ADULIS, REALIR & W	ELLBEING	budget	Budget	Outturn	Requested	Requested		2012/		Explanation of any considered to be s	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	variances great	
A66 Learning and	Expenditure	587	587	526	0	0	526	(61)	(10)		
Add Learning and	Income	0	0	(3)		0	(3)	(3)	(10)		
	Net Expenditure	587	587	523	0	0	523	(64)	(11)	Vote Budget Manager:	E. Hussein
						-		(- /		Budget Risk:	Medium
										Date of last review	February 2013
A71 Finance Services	Expenditure	1,500	1,550	1,333	0	0	1,333	(217)	(14)		
	Income	(764)	(764)	(622)	0	0	(622)	142	(19)		
	Net Expenditure	736	786	711	0	0	711	(75)	(10)	Vote Budget Manager:	E. Hussein
										Budget Risk:	Medium
										Date of last review	February 2013
A90 Support Services	Expenditure	3,857	4,478	4,513	0	0	4,513	35	1		
	Income	0	0	0	0	0	0	0	0		
	Net Expenditure	3,857	4,478	4,513	0	0	4,513	35	1	Vote Budget Manager:	E. Hussein
										Budget Risk:	Low
Other	For an ditornal	5.044	0.045	0.070		0	0.070	(0.40)	(4)	Date of last review	February 2013
Other	Expenditure	5,944	6,615	6,372		0	6,372	(243)	(4)		
	Income	(764)	(764) 5.851	(625) 5,747		0	( <mark>625)</mark> 5,747	139 <b>(104)</b>	(18)	Service Head:	E. Hussein
	Net Expenditure	5,180	5,651	5,747	U	U	3,747	(104)	(2)	Service Head:	E. Husselli
TOTAL FOR ADULTS HEALTH	Expenditure	112,906	116,436	117,434	0	0	117,434	998	1		
& WELLBEING	Income	(14,682)	(14,976)	(17,799)		1,825	(15,974)	(998)	7		
	Net Expenditure	98,224	101,460	99,635	0	1,825	101,460	0	0		

CHIEF EXECUTIVES	s	Original Budget	Latest Budget	Actual Outturn	Use of Reserves	New Reserves Requested	Outturn	Varian (Outturn 20 Latest Bu	012/13 to udget	201 Explanation of ar	2/13 to Latest Budget 2/13 by variance that is
								2012/1			significant and all
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%		ter than £100k
C14 Communications	Expenditure	2,658	3,201	3,532	0	51	3,583	382	12	Risk with achievement expected to manage wi	of income target - thin budget overall
	Income	(2,627)	(3,150)	(3,532)	0	0	(3,532)	(382)	12	during the year.	
_	Net	31	51	0	0	51	51	0	0	Vote Budget Manager:	Takki Sulaiman
										Budget Risk: Date of last review	Medium 12/03/2013
TOTAL FOR COMMUNICATIONS	Expenditure	2,658	3,201	3,532	0	51	3,583	382	12		
	Income	(2,627)	(3,150)	(3,532)	0	0	(3,532)	(382)	12		
	Net	31	51	0	0	51	51	0	0	Service Head:	Takki Sulaiman
C16 Corporate Strategy &	Expenditure	1,504	1,638	1,672	0	30	1,702	64	4		
Equalities	Income	0	0	(64)	0		(64)	(64)	0		
_	Net	1,504	1,638	1,608	0	30	1,638	0		Vote Budget Manager:	Louise Russell
										Budget Risk: Date of last review	Low 14/03/2013
C54 One Tower Hamlets	Expenditure	665	578	814	0	31	845	267	46		
_	Income	(9)	0	(267)	0	0	(267)	(267)	0		
	Net	656	578	547	0	31	578			Vote Budget Manager:	Louise Russell
										Budget Risk: Date of last review	Low 14/03/2013
TOTAL FOR STRATEGY &	Expenditure	2,169	2,216	2,486	0	61	2,547	331	15		
	Income	(9)	0	(331)	0	0	(331)	(331)	0		
	Net	2,160	2,216	2,155	0	61	2,216	0	0	Service Head:	Louise Russell
C52 Legal Services	Expenditure	3,336	3,321	3,840	0	51	3,891	570	17		
_	Income	(3,519)	(3,267)	(3,837)	0	0	(3,837)	(570)	17		
	Net	(183)	54	3	0	51	54	0		Vote Budget Manager:	Sue Hayes
										Budget Risk: Date of last review	Low 13/03/2013
C58 Electoral Registration	Expenditure	708	749	763	0	_	763	14	2		
_	Income	0	0	(14)	0	0	(14)	(14)	0		
	Net	708	749	749	0	0	749	0	0	Vote Budget Manager:	Sue Hayes
										Date of last review	12/02/2013

					Use of	New		Variar	nce		2/13 to Latest Budget 2/13
CHIEF EXECUTIVES		Original Budget	Latest Budget	Actual Outturn	Reserves	Reserves	Outturn	(Outturn 20 Latest B			ny variance that is
		Buaget	Daaget	Gutturn	Requested	Requested		2012/			significant and all
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%		ater than £100k
C60 Borough Elections	Expenditure	30	28	28	0	0	28	0	0		
<u> </u>	Income	0	0	0	0	0	0	0	0		
	Net	30	28	28	0	0	28	0	0	Vote Budget Manager:	Sue Hayes
										Date of last review	13/03/2013
C82 Business Unit Support	Expenditure	94	784	784	0	0	784	0	0		
team	Income	0	(784)	(784)	0	0	(784)	0	0		
	Net	94	0	0	0	0	0	0			Sue Hayes
										Budget Risk:	Low
										Date of last review	13/03/2013
C84 Information Governance &	Expenditure	519	519	421	0	83		(15)	(3)		
Complaints	Income	(409)	(436)	(421)	0	0	(421)	15	(3)		
	Net	110	83	0	0	83	83	0		0	David Galpin
										Budget Risk: Date of last review	Low 13/03/2013
TOTAL FOR LEGAL, ELECTORAL	Expenditure	4,687	5,401	5,836	0	134	5,970	569	11	Date of last review	10/00/2010
SERVICES & BUSINESS	Income	(3,928)	(4,487)	(5,056)	0	0		(569)	13		
	Net	759	914	780	_	134	914	0		Service Head:	Isabella Freeman
C56 Registration of Births,	Expenditure	774	794	912		55	967	173	22		
Deaths	Income	(479)	(495)	(668)	0	0	(668)	(173)	35		
_	Net	295	299	244	0	55	299	Ó		Vote Budget Manager:	JohnS Williams
										Budget Risk:	Low
										Date of last review	14/03/2013
C62 Democratic Services	Expenditure	2,609	3,019	2,970	0	49	3,019	0	0		
_	Income	(7)	(7)	(7)	0	0	(7)	0	0		
	Net	2,602	3,012	2,963	0	49	3,012	0			JohnS Williams
										Budget Risk:	Low
										Date of last review	14/03/2013

CHIEF EXECUTIVES		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		201 Explanation of ar	2/13 to Latest Budget 2/13 ny variance that is significant and all
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	variances grea	ater than £100k
C78 Demo Representation &	Expenditure	861	929	929	0	0	929	0	0		
Mgt	Income	0	0	0	0	0	0	0	0		
	Net	861	929	929	0	0	929	0	0	Vote Budget Manager:	JohnS Williams
										Budget Risk:	Low
										Date of last review	14/03/2013
TOTAL FOR DEMOCRATIC &	Expenditure	4,244	4,742	4,811	0	104	4,915	173	4		
REGISTRARS SERVICES	Income	(486)	(502)	(675)	0	0	(675)	(173)	34		
	Net	3,758	4,240	4,136	0	104	4,240	0	0	Service Head:	JohnS Williams
C80 Corporate Management	Expenditure	2,101	2,396	2,114	0	284	2,398	2	0		
	Income	0	0	(1)	0	0	(1)	(1)	0		
_	Net	2,101	2,396	2,113	0	284	2,397	1	0	Vote Budget	Isabella Freeman
										Budget Risk:	Low
										Date of last review	14/03/2013
TOTAL FOR CHIEF EXECUTIVES	Expenditure	15,859	17,959	18,781	0	634	19,413	1,454	8		
	Income	(7,050)	(8,139)	(9,595)	0	0	(9,595)	(1,456)	18		
	Net	8,809	9,820	9,186		634	9,818	(2)	(0)	Director:	Isabella Freeman

COMMUNITIES, LOCALITIES & CULTURE		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested		Outturn	Varia (Outturn 2 Latest B 2012/	012/13 to Sudget /13)	considered to be signif	2/13 y variance that is icant and all variances
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	greater th	an £100k
E01 Management & Admin	Expenditure	3,617	3,737	3,671	0	0	3,671	(66)	(2)		
	Income	(3,617)	(3,737)	(3,671)	0	0	(3,671)	66	(2)		
	Net Expenditure	0	0	0	0	0	0	0	0	Vote Budget Manager:	Robin Beattie
										Budget Risk:	Low
E02 Olympics	Expenditure	225	265	245		0	265	0	0		
	Income	0	(40)	(20)	0	0	(40)	0	0		
	Net Expenditure	225	225	225	0	0	225	0	0	Vote Budget Manager: Budget Risk:	Robin Beattie Low
Strategy & Resources Total	Expenditure	3,842	4,002	3,916	0	0	3,916	(86)	(2)		
	Income	(3,617)	(3,777)	(3,691)	0	0	(3,691)	86	(2)		
	Net Expenditure	225	225	225	0	0	225	0	0		Robin Beattie
										Budget Risk:	Low
E10 Public Realm M&A	Expenditure	719	718	683	0	0	683	(35)	(5)		
	Income	(728)	(718)	(683)	0	0	(683)	35	(5)		
	Net Expenditure	(9)	0	0	0	0	Ó	0	0	Vote Budget Manager:	Jamie Blake
										Budget Risk:	Low
E12 Transportation & Highwa	Expenditure	11,134	11,633	11,733	0	0	11,733	100	1	I ID '''	1.6
,	Income	(4,606)	(4,827)	(3,855)	0	0	(3,855)	972	(20)	Increased Permit income	e and rees
	Net Expenditure	6,528	6,806	7,878	0	0	7,878	1,072	16	Vote Budget Manager:	Margaret Cooper
										Budget Risk:	High
E15 Clean & Green	Expenditure	31,633	35,303	35,374	0	0	35,374	71		Olympic games costs, gr	owth for landfilltax,
	Income	(7,103)	(7,357)	(7,421)	0	0	(7,421)	(64)	-	contract inflation	
	Net Expenditure	24,530	27,946	27,953	0	0	27,953	7	0	Vote Budget Manager:	Simon Baxter
										Budget Risk:	High
E23 Concessionary Fares	Expenditure	7,968	8,582	8,516	0	57	8,573	(9)	(0)	Growth for Freedom Pas	ses
	Income	0	(11)	(11)	0	0	(11)	0	0		
	Net Expenditure	7,968	8,571	8,505	0	57	8,562	(9)	(0)	Vote Budget Manager:	Jamie Blake
										Budget Risk:	Low

COMMUNITIES, LOCALITIES & CULTURE		Original Budget	Latest Budget	Actual Outturn	Requested	•	Outturn	Varia (Outturn 2 Latest B 2012/	012/13 to sudget 13)	Variance Outturn 2012 2012 Explanation of an considered to be signif	2/13 y variance that is icant and all variances
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	greater th	an £100k
E24 Parking Control	Expenditure	7,856	7,903	10,747	0	0	10,747	2,844	36		
	Income	(7,856)	(7,903)	(18,101)	0	6,281	(11,820)	(3,917)	50		
	Net Expenditure	0	0	(7,354)	0	6,281	(1,073)	(1,073)	0		Jamie Blake
										Budget Risk:	Low
Public Realm Total	Expenditure	59,310	64,139	67,053	0	57	67,110	2,971	5		
	Income	(20,293)	(20,816)	(30,071)	0	6,281	(23,790)	(2,974)	14		
	Net Expenditure	39,017	43,323	36,982	0	6,338	43,320	(3)	(0)	Service Head:	Jamie Blake
E80 Safer Communities Man	Expenditure	151	171	296	0	0	296	125	73		
	Income	(155)	(171)	(296)	0	0	(296)	(125)	73		
	Net Expenditure	(4)	0	0	0	0	0	0	0	Vote Budget Manager:	Andy Bamber
										Budget Risk:	Low
E81 Community Safety	Expenditure	2,425	2,980	2,363	0	590	2,953	(27)	(1)	Accelerated delivery grov	vth items
Partnership, DV & HC	Income	(321)	(393)	(371)	0	0	(371)	22	(6)		
	Net Expenditure	2,104	2,587	1,992	0	590	2,582	(5)	(0)	9	Emily Fieran-Reed
										Budget Risk:	Medium
E83 Enforcement & Intervent	Expenditure	2,434	2,494	2,700	0	0	2,700	206	8		
	Income	(196)	(176)	(372)	0	0	(372)	(196)	111		
	Net Expenditure	2,238	2,318	2,328	0	0	2,328	10	0	Vote Budget Manager:	Gavin Dooley
										Budget Risk:	Medium
E84 Drugs Action Team	Expenditure	5,732	5,468	5,694	0	0	5,694	226	4	increased NHS s258 inco	nme
	Income	(4,161)	(4,161)	(4,458)	0	0	(4,458)	(297)	7	increased Ni io 3230 inco	JIII C
	Net Expenditure	1,571	1,307	1,236	0	0	1,236	(71)	(5)	Vote Budget Manager:	Rachael Sadegh
										Budget Risk:	Low
E85 Env Commercial	Expenditure	4,337	4,708	4,547	0	85	4,632	(76)	(2)		
Services	Income	(1,345)	(1,674)	(1,628)	0	0	(1,628)	46	(3)		
	Net Expenditure	2,992	3,034	2,919	0	85	3,004	(30)	(1)		
										Budget Risk:	Medium

COMMUNITIES, LOCALITIES & CULTURE		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)	201 Explanation of ar	2/13 to Latest Budget 2/13 by variance that is ficant and all variances
		£'000	£'000	£'000	£'000	£'000	£'000	£'000 %		nan £100k
E86 Env Health Protection	Expenditure	4,221	4,317	4,289	0	70	4,359	42	1	
Services	Income	(922)	(986)	(1,071)	0	0	(1,071)	(85)	9	
	Net Expenditure	3,299	3,331	3,218	0	70	3,288	(43)	Vote Budget Manager:	Andrew Weaver
									Budget Risk:	Medium
E87 Youth & Connexions	Expenditure	0	8,866	8,693	0	0	8,693		2)	
Service	Income	0	(3,296)	(3,375)	0	252	(3,123)	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	5)	
	Net Expenditure	0	5,570	5,318	0	252	5,570	0	O Vote Budget Manager:	
									Budget Risk:	Medium
Safer Communities Total	Expenditure	19,300	29,004	28,582	0	745	29,327	323	1	
	Income	(7,100)	(10,857)	(11,571)	0	252	(11,319)	(462)	4	
	Net Expenditure	12,200	18,147	17,011	0	997	18,008	(139)	) Service Head:	Andy Bamber
									•	
E40 Divisional Management	Expenditure	134	129	188	0	0	188	59 4	6	
	Income	(134)	(129)	(188)	0	0	(188)	(59)	6	
	Net Expenditure	0	0	0	0	0	0	0	Vote Budget Manager:	Heather Bonfield
									Budget Risk:	Low
E41 Idea Stores	Expenditure	8,401	8,322	8,820	0	0	8,820		6	
	Income	(1,233)	(1,233)	(1,581)	0	0	(1,581)	\ /	8	
	Net Expenditure	7,168	7,089	7,239	0	0	7,239	150	2 Vote Budget Manager:	
									Budget Risk:	Medium
E42 Sports & Physical	Expenditure	3,892	3,969	4,059	0	0	4,059	90	2	
Activity	Income	(338)	(379)	(464)	0	0	(464)		2	
	Net Expenditure	3,554	3,590	3,595	0	0	3,595		Vote Budget Manager:	Lisa Pottinger
									Budget Risk:	High
E43 Parks & Open Spaces	Expenditure	3,153	3,523	4,000	0	0	4,000		4	
	Income	(221)	(231)	(648)	0	0	(648)	(417) 18		
	Net Expenditure	2,932	3,292	3,352	0	0	3,352	60	2 Vote Budget Manager:	
									Budget Risk:	Medium

COMMUNITIES, LOCALITIES & CULTURE		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Varia (Outturn 2 Latest I 2012	2012/13 to Budget	Variance Outturn 201 201: Explanation of an considered to be signif	2/13 y variance that is
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	greater th	
E44 Arts & Events	Expenditure	2,261	2,421	2,798	0	0	2,798	377	16	3	
	Income	(984)	(984)	(1,361)	0	0	(1,361)	(377)	38	3	
	Net Expenditure	1,277	1,437	1,437	0	0	1,437	0	(	Vote Budget Manager:	Steve Murray
										Budget Risk:	Low
E45 Mile End Park	Expenditure	763	741	917	0	0	917	176	24	1	
	Income	(763)	(741)	(917)	0	0	(917)	(176)	24		
	Net Expenditure	0	0	0	0	0	0	0	(	Vote Budget Manager:	Michael Rowan
										Budget Risk:	Low
E47 Lifelong Learning	Expenditure	5,219	5,370	5,254	0	0	5,254	(116)	(2)	)	
	Income	(3,553)	(3,553)	(3,449)	0	0	(3,449)	104	(3)	)	
	Net Expenditure	1,666	1,817	1,805	0	0	1,805	(12)	(1)		
										Budget Risk:	Low
E48 Community Languages	Expenditure	0	1,093	1,052		0	1,052	(41)	(4)		
	Income	0	(306)	(327)	0	0	(327)	(21)	7		
	Net Expenditure	0	787	725	0	0	725	(62)	(8)		
										Budget Risk:	Low
Cultural Services Total	Expenditure	23,823	25,568	27,088	0	0	27,088	1,520	6	8	
	Income	(7,226)	(7,556)	(8,935)	0	0	(8,935)	(1,379)	18		
	Net Expenditure	16,597	18,012	18,153	0	0	18,153	141	1	Service Head:	Heather Bonfield
E71 Service Integration	Expenditure	404	476	429	0	82	511	35		Contract hire, operating	
	Income	0	0	(35)	0	0	(35)	(35)	(	Increased recharge due	to demand
	Net Expenditure	404	476	394	0	82	476	0	(	Service Head	Shazia Hussain
Service Integration Total										Budget Risk:	Medium
E30 Fleet Management	Expenditure	922	1,686	1,868	0	0	1,868	182	11		
	Income	(922)	(1,686)	(1,840)	0	0	(1,840)	(154)	9	·	
	Net Expenditure	0	0	28	0	0	28	28	(	Vote Budget Manager: Budget Risk:	Margaret Cooper Low

COMMUNITIES, LOCALITIES & CULTURE		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Varia (Outturn 2 Latest E 2012	012/13 to Budget	201:	y variance that is
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	greater th	
E31 Passenger Transport	Expenditure	4,937	5,218	5,023	0	0	5,023	(195)	(4)		
	Income	(4,937)	(5,218)	(5,074)	0	0	(5,074)	144	(3)		
	Net Expenditure	0	0	(51)	0	0	(51)	(51)	0	Vote Budget Manager:	Margaret Cooper
										Budget Risk: Date of last review	Low January 2013
E32 DSO Vehicle Workshop	Expenditure	456	423	420	0	0	420	(3)	(1)		
	Income	(456)	(423)	(397)	0	0	(397)	26	(6)		
	Net Expenditure	0	0	23	0	0	23	23	0	Vote Budget Manager:	Margaret Cooper
										Budget Risk: Date of last review	Low January 2013
E82 Street Trading	Expenditure	2,314	2,314	2,152	0	174	2,326	12	1		
	Income	(2,314)	(2,314)	(2,326)	0	0	(2,326)	(12)	1		
	Net Expenditure	0	0	(174)	0	174	0	0	0	Vote Budget Manager:	Gavin Dooley
										Budget Risk:	Medium
TOTAL FOR COMMUNITIES,	Expenditure	115,308	132,831	136,533		1,058	137,591	4,760	4		
LOCALITIES & CULTURE	Income	(46,865)	(52,647)	(63,940)		6,533	(57,407)	(4,760)	9		
	Net Expenditure	68,443	80,184	72,593	0	7,591	80,184	0	0	Director:	Stephen Halsey

CHILDREN, SCHOOLS AND FA (Dedicated Schools Gran		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Varia (Outturn 2 Latest E 2012	012/13 to Budget	Explanation of any	012/13 to Latest Budget 2012/13 variance that is considered to be I variances greater than £100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%		
TOTAL FOR PRE-PRIMARY EDUCATION	Expenditure	4,968	4,825	5,427	0	0	5,427	602	12	T	
TOTAL FOR TRE-FRIMARY EDUCATION	Income	(103)	(59)	(727)	0	0	(727)	(668)	1,132		
	Net Expenditure	4.865	4.766	4,700		0	4,700	(66)		Service Head	Kate Bingham
		1,000	1,1 00	1,1 00		ū	1,1 00	(00)	112	Budget Risk:	High
										Date of last review	23.01.2013
TOTAL FOR PRIMARY EDUCATION DSG	Expenditure	150,741	154,383	176,043	0	0	176,043	21,660	14	Specific Contingency,	recast overspend on School reported to Schools Forum 23rd
	Income	(4,841)	(7,958)	(28,842)	0	0	(28,842)	(20,884)	262	January 2013.	
	Net Expenditure	145,900	146,425	147,201	0	0	147,201	776	(10)	Service Head	Kate Bingham
										Budget Risk:	High
										Date of last review	23.01.2013
				1				1			
TOTAL FOR SECONDARY EDUCATION DSG	Expenditure	123,161	126,408	145,611	0	0	145,611	19,203			recast overspend on School reported to Schools Forum 23rd
	Income	(17,729)	(21,189)	(39,806)	0	0	(39,806)	(18,617)	88	,	
	Net Expenditure	105,432	105,219	105,805	0	0	105,805	586	(3)	Service Head	Kate Bingham
										Budget Risk:	High
										Date of last review	23.01.2013
				-		-				T	
TOTAL FOR SPECIAL EDUCATION DSG	Expenditure	13,972	13,546	17,210		0	17,210	3,664	27		
	Income	(911)	(1,211)	(4,025)	0	0	(4,025)	(2,814)	232		K / B: 1
	Net Expenditure	13,061	12,335	13,185	0	0	13,185	850	(70)	Service Head	Kate Bingham
										Budget Risk: Date of last review	High 23.01.2013

CHILDREN, SCHOOLS AND FA (Dedicated Schools Gran		Original Budget	Latest Budget	Actual Outturn		New Reserves Requested	Outturn	Varia (Outturn 2 Latest E 2012	2012/13 to Budget (/13)	Explanation of any varia	13 to Latest Budget 2012/13 nce that is considered to be iances greater than £100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%		
G17 Support For Learning Service DSG	Expenditure Income Net Expenditure	3,773 (897) <b>2,876</b>	3,773 (897) <b>2,876</b>	3,814 (917) <b>2,897</b>	0 0	0 0	(917)	41 (20) <b>21</b>	1 2	Vote Budget Manager:	Liz Vickerie
	Net Experialture	2,070	2,070	2,097	U	0	2,097	21	(2)	Budget Risk:	Medium
G28 Education Improvement Partnership DSG	Expenditure Income Net Expenditure	0 0	0 0	0 0	0 0	0 0		0 0	0	Vote Budget Manager:	Ceased
										Budget Risk:	
G29 Pupil Referral Unit	Expenditure	4,924	5,119	5,030	0	0	5,030	(89)	(2)	due to Christmas Holidays PRU will be carry forward i	s during Olympics and also
	Income	(727)	(727)	(984)	0	0	(984)	(257)	35		
	Net Expenditure	4,197	4,392	4,046	0	0	4,046	(346)	48	Vote Budget Manager:	John Watkins
										Budget Risk: Date of last review	High 13.03.2013
H10 Learning & Achievm't M & A DSG	Expenditure Income Net Expenditure	908 0 <b>908</b>	908 0 <b>908</b>	908 0 <b>908</b>	0 0	0 0	_	0 0 <b>0</b>	0 0	Vote Budget Manager:	Anne Canning
										Budget Risk: Date of last review	Low 13.02.2013
H11 Early Years Service DSG	Expenditure Income	3,853 0	4,403 0	4,215 0	0	0	-,	(188) 0	(4) 0	term's allocations still to be	4 year olds costs. One final made.
	Net Expenditure	3,853	4,403	4,215	0	0	4,215	(188)	0	Vote Budget Manager:	Monica Forty
										Budget Risk: Date of last review	Low 12.12.2012
H16 Special Education Needs DSG	Expenditure Income	8,587 (2,316)	8,587 (2,316)	8,237 (1,789)	0	0	-, -	( <mark>350)</mark> 527	(4) (23)		
	Net Expenditure	6,271	6,271	6,448	0	0	· · /	177		Vote Budget Manager:	David Carroll
										Budget Risk: Date of last review	High 13.03.2013

CHILDREN, SCHOOLS AND FA (Dedicated Schools Gran		Original Budget	Latest Budget	Actual Outturn		New Reserves Requested	Outturn	Varia (Outturn 2 Latest E 2012	012/13 to Budget /13)	Explanation of any varia	/13 to Latest Budget 2012/13 ance that is considered to be riances greater than £100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%		
H18 Education Psychology Service	Expenditure	188	188	188	0	0	188	0	0		
DSG	Income	0	0	0	ŭ	0	0	0	0		
	Net Expenditure	188	188	188	0	0	188	0	0	Vote Budget Manager:	David Carroll
										Budget Risk:	Low
			T				T			Date of last review	14.01.2013
H78 Pupil Admissions & Excl DSG	Expenditure	892	1,016	1,215		0	1,215	199	20		
	Income	(152)	(152)	(275)	0	0	(275)	(123)	81	W . D . L . M	
	Net Expenditure	740	864	940	0	0	940	76	(50)	Vote Budget Manager:	Terry Bryan
										Budget Risk:	Low
TOTAL FOR LEADAUNG & ACHIEVEMENT	Cyponditura	00.405	00.004	00.007		0	00.007	(0.07)	(0)	Date of last review	15.01.2013
TOTAL FOR LEARNING & ACHIEVEMENT	Expenditure Income	23,125	23,994	23,607	0	0	23,607	(387)	(2)		
	Net Expenditure	(4,092)	(4,092)	(3,965)	0		(3,965)	127	(3)	Service Head:	Anne Canning
	Net Expenditure	19,033	19,902	19,642	0	0	19,642	(260)	0	Service nead.	Affile Califfing
H55 Children Looked After DSG	Expenditure	289	413	404	0	0	404	(9)	(2)		
1133 Gillidren Looked Aiter 233	Income	209	413	(1)	0	0	(1)	(1)	( <u>2)</u>		
	Net Expenditure	289	413	403		0	( )	(1) (10)	O	Vote Budget Manager:	Susan Kelly
	Not Experientere	203	+13	+03	<u> </u>		403	(10)		Budget Risk:	Low
										Date of last review	11.12.2012
H62 Attendance & Welfare Service	Expenditure	55	55	55	0	0	55	0	0		
	<b>,</b>				0	0			ŭ		
	Net Expenditure	55	55	55		0	55	0	0	Vote Budget Manager:	David Hough
								-		Budget Risk:	Low
										Date of last review	07.11.2012
TOTAL FOR CHILDRENS SOCIAL CARE	Expenditure	344	468	459	0	0	459	(9)	(2)		
	Income	0	0	(1)	0	0	(1)	(1)	0		
	Net Expenditure	344	468	458	0	0	458	(10)	0	Service Head:	Children's Social Care
H79 CSF Resources Mgmt. DSG	Expenditure	1,037	1,037	1,104	0	0	1,104	67	6	Forecast surplus on school	ols catering contract of £500k.
	Income			(541)	0	0	(541)	(541)	0		
	Net Expenditure	1,037	1,037	563		0	, ,	(474)	0	Vote Budget Manager:	Kate Bingham
		.,007	.,001	230			330	()		Budget Risk:	Low
										Date of last review	14.01.2013
H83 CSF Human Resources DSG	Expenditure	1,232	1,232	1,232	0	0	1,232	0	0	Overspent in H83 is comp	pensated with underspent in
	Income	0	0	0	0	0	0	0	0	G83	·
	Net Expenditure	1,232	1,232	1,232	0	0	1,232	0	0	Vote Budget Manager:	Mark Keeble
			-							Budget Risk:	High
										Date of last review	14.01.2013

CHILDREN, SCHOOLS AND FA (Dedicated Schools Grant		Original Latest Actual Use of New (Outturn 2012/13 to Budget Budget Outturn Requested Requested 2012/13)		2012/13 to Budget	Variance Outturn 2012/13 to Latest Budget 20 Explanation of any variance that is considere significant and all variances greater than £						
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%		
TOTAL FOR CHILDRENS SERVICES	Expenditure	2,269	2,269	2,336	0	0	2,336	67	3		
RESOURCES	Income	0	0	(541)	0	0	(541)	(541)	0		
	Net Expenditure	2,269	2,269	1,795	0	0	1,795	(474)	0	Service Head:	Kate Bingham
TOTAL FOR EXTERNAL FUNDING (H68)	Expenditure	0	0	0	0	0	0	0	0	Net forecast overspe	end of £323k, due mainly to School
	Income	(290,905)	(291,384)	(292,785)	0	0	(292,785)	(1,401)	0	Specific Contingency grant than originally	<ul> <li>will result in a greater drawdown of planned.</li> </ul>
	Net Expenditure	(290,905)	(291,384)	(292,785)	0	0	(292,785)	(1,401)	0	Service Head	Kate Bingham
										Budget Risk: Date of last review	High 23.01.2013
							0				
TOTAL FOR CSF SCHOOLS BUDGET	Expenditure	318,580	325,893	370,693	0	0	370,693	44,800	14		own of a DfE grant for PE and Sport neant that the sum of the DSG is not
(DSG)	Income	(318,580)	(325,893)	(370,692)	0	0	(370,692)	(44,799)	14		
	Net Expenditure	0	0	1	0	0	1	1	(0)	Director:	Isobel Cattermole

CHILDREN, SCHOOLS AND (General Fund Bud		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)	20 Explanation of any va to be significant and	012/13 to Latest Budget 012/13 riance that is considered all variances greater than 1100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000 ′%		
TOTAL FOR PRE-PRIMARY EDUCATION GF	Expenditure Income	46 0	223 0	223 0	0	0 0	223 0	0	) )	
	Net Expenditure	46	223	223	0	0	223	0	Service Head Budget Risk:	Kate Bingham Low
									Date of last review	23.01.2013
TOTAL FOR PRIMARY EDUCATION GF	Expenditure Income	4,975 0	5,677 0	5,677 0	•	0 0	5,677 0	0	Financing Charges that	Budget only include Capital are made later in the year
	Net Expenditure	4,975	5,677	5,677	0	0	5,677	0	Service Head Budget Risk: Date of last review	Kate Bingham Low 23.01.2013
TOTAL FOR SECONDARY EDUCATION GF	Expenditure Income	6,767 0	4,192 0	4,190 0	0	0	4,190 0			Budget only include Capital are made later in the year
	Net Expenditure	6,767	4,192	4,190	0	0	4,190	(2)	Service Head Budget Risk: Date of last review	Kate Bingham Low 23.01.2013
									Date of last review	23.01.2013
TOTAL FOR SPECIAL EDUCATION GF	Expenditure Income	1,015 0	1,524 0	1,524 0	0	0 0	1,524 0	0	Financing Charges that	Budget only include Capital are made later in the year
	Net Expenditure	1,015	1,524	1,524	0	0	1,524	0	Service Head Budget Risk: Date of last review	Kate Bingham Low 23.01.2013
G10 Learning & Achievement	Expenditure	244	248	243	_	0	243	(5) (2		
M & A GF	Net Expenditure	(160) 84	(160) 88	(160) 83	0	0 <b>0</b>	(160) 83	0 ( <b>5</b> )	Vote Budget Manager: Budget Risk:	Anne Canning Low
G11 Early Years Service GF	Expenditure Income	3,839 (3,454)	3,722 (3,312)	3,211 (2,801)	0	0	3,211 (2,801)	(511) (14 511 (15	)	
	Net Expenditure	385	410	410	0	0	410	N.	Vote Budget Manager: Budget Risk:	Jo Green Low

CHILDREN, SCHOOLS AND (General Fund Bud		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Latest I	2012/13 to Budget 2/13)	Explanation of any va to be significant and a	112/13 to Latest Budget 12/13 riance that is considered all variances greater than 100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	<sup>′</sup> %		
G12 Local Authority Day Nurseries	Expenditure	2,996	3,025	3,222	0	0	3,222	197	•	This reflects the last for Budget Manager (-£33k the close-down of Ocea Centre (+£263k), known	), plus the potential cost of n Harry Roberts Day
	Income	(2,573)	(2,566)	(2,763)	0	0	(2,763)	(197)	8	Final costs may be lowed determined for year-end	r and will need to closure.
	Net Expenditure	423	459	459	0	0	459	0	0	Vote Budget Manager:	Monica Forty
										Budget Risk: Date of last review	Low 14/01/1900
G13 Children's Centres	Expenditure	11,114	10,971	10,778	0	0	10,778	(193)	(2)		
	Income	(10,020)	(9,792)	(9,606)	0	0	(9,606)	186	(2)		
	Net Expenditure	1,094	1,179	1,172	0	0	1,172	(7)	0	Vote Budget Manager:	Mohammed Jolil
										Budget Risk: Date of last review	Low 13.03.2013
G14 School Improvement	Expenditure	674	696	909	0	68	977	281	40		
Primary	Income	(476)	(495)	(795)	0	0	(795)	(300)	61		
	Net Expenditure	198	201	114	0	68	182	(19)	4	Vote Budget Manager:	Monica Forty
										Budget Risk: Date of last review	Low 14.02.2013
G16 Special Educational	Expenditure	3,996	4,005	4,030	0	0	4,030	25	1		
Needs GF	Income	(125)	(125)	(125)	0	0	(125)	0	0		
	Net Expenditure	3,871	3,880	3,905	0	0	3,905	25	(20)	Vote Budget Manager:	Doug Kieran
										Budget Risk: Date of last review	High 13.03.2013
G18 Educational Psychology	Expenditure	1,685	1,695	1,614	0	21	1,635	(60)	(4)		
Serv GF	Income	(854)	(854)	(861)	0	0	(861)	(7)	1		
	Net Expenditure	831	841	753	0	21	774	(67)	8	Vote Budget Manager:	David Carroll
										Budget Risk: Date of last review	Low 13.02.2013
G19 Parental Engagement &	Expenditure	2,029	2,201	2,190	0	(30)	2,160	(41)	(2)		
Support - TRANSFERRED	Income	(421)	(505)	(462)	0	0	(462)	43	(9)		
FROM YPC	Net Expenditure	1,608	1,696	1,728	0	(30)	1,698	2	(0)	Vote Budget Manager: Budget Risk:	Jill McGinley High
										Date of last review	07.12.2012
G20 School Governance &	Expenditure	328	323	354	0	8	362	39	12		
Information	Income	(50)	(50)	(130)	0	0	(130)	(80)	160		

£'000 £'000 £'000 £'000 £'000 £'000 £'000 %	£100k get Manager: Hania Franek
	get Manager: Hania Franek
Budget Ris	
Date of las	st review 13.02.2013
G26 School Improvement         Expenditure         2,925         2,993         2,462         0         613         3,075         82         3	
Secondary Income (1,090) (1,026) (1,151) 0 0 (1,151) (125) 12	vet Managan Anna Canning
Net Expenditure         1,835         1,967         1,311         0         613         1,924         (43)         4         Vote Budg	
Budget Ris  Date of las	
	Streview 20.11.2012
G30 Arts & Music Service Expenditure 1,562 1,537 1,644 0 (102) 1,542 5 0 Income (1,419) (1,383) (1,389) 0 0 (1,389) (6)	
Net Expenditure 143 154 255 0 (102) 153 (1) 0 Vote Budg	get Manager: Karen Brock / Shabbir Ah
Budget Ris	•
Date of las	
H40 Careers Service -         Expenditure         1,281         1,296         1,384         0         0         1,384         88         7	10.02.2010
TRANSFERRED FROM YPC Income (1,122) (1,201) 0 0 (1,201) (79) 7	
Net Expenditure 159 174 183 0 0 183 9 (1) Vote Budg	get Manager: Steve Grocott
Budget Ris	•
Date of las	
<b>G41 Healthy Lives -</b> Expenditure 442 444 389 0 0 389 (55) (12)	
TRANSFERRED FROM YPC Income (282) (282) (227) 0 0 (227) 55 (20)	
Net Expenditure 160 162 162 0 0 162 0 0 Vote Budg	get Manager: Kate Smith
Budget Ris Date of las	
<b>G78 Pupil Admissions &amp;</b> Expenditure 1,060 1,060 932 0 0 932 (128) (12)	
Excls GF	
Net Expenditure 1,060 1,060 932 0 0 932 (128) 0 Vote Budg	get Manager: Terry Bryan
Budget Ris  Date of las	sk: High
TOTAL FOR LEARNING AND Expenditure 34,175 34,216 33,362 0 578 33,940 (276) (1)	
ACHIEVEMENT Income (22,046) (21,672) (21,671) 0 0 (21,671) 1 (0)	
Net Expenditure 12,129 12,544 11,691 0 578 12,269 (275) 1 Service Ho	ead: Anne Canning

CHILDREN, SCHOOLS ANI (General Fund Bud		Original Budget £'000	Latest Budget £'000	Actual Outturn £'000	Use of Reserves Requested £'000	New Reserves Requested £'000	Outturn £'000	Varian (Outturn 20 Latest Bu 2012/1 £'000	12/13 to udget	Explanation of any va to be significant and a	012/13 to Latest Budget 012/13 riance that is considered all variances greater than 100k
G49 Childrens Social Care	Expenditure	169	288	420	0	0	420	132	46		
M&A	Income		(118)	(1)	0	0	(1)	117	(99)		
	Net Expenditure	169	170	419	0	0	419	249	(211)	Vote Budget Manager:	Steve Liddicott
										Budget Risk:	Low
										Date of last review	15.01.2013
G50 Child Protection &	Expenditure	2,634	2,649	2,671	0	33	2,704	55	2		
Reviewing	Income		0	(34)	0	0	(34)	(34)	0	V	
	Net Expenditure	2,634	2,649	2,637	0	33	2,670	21	0	Vote Budget Manager:	Ann Roach
										Budget Risk: Date of last review	Medium 13.03.2013
G51 Childrens Res M&A	Expenditure	826	912	912	0	٥	912	0	0		13.03.2013
GST Ciliurens Nes Max	Income	020	(79)	(79)	0	0	(79)	0	0		
	Net Expenditure	826	833	833	0	0	833	0	0	Vote Budget Manager:	Hilary Bull
	Tree Experience	020				<u> </u>	555		Ť	Budget Risk:	Low
										Date of last review	13.03.2013
G52 Childrens Res	Expenditure	1,856	1,864	1,856	0	0	1,856	(8)	(0)		
Residential	Income	0	0	0	0	0	0	0	0		
	Net Expenditure	1,856	1,864	1,856	0	0	1,856	(8)	0	Vote Budget Manager:	Hilary Bull
										Budget Risk:	Medium
	_									Date of last review	13.03.2013
G53 Childrens Res Family Placement	Expenditure	3,106	3,134	3,117	0	0	3,117	(17)	(1)	Increased adoption fees authorities and undersp	
	Income	(66)	(66)	(123)	0	0	(123)	(57)	86	Services	
	Net Expenditure	3,040	3,068	2,994	0	0	2,994	(74)	112	Vote Budget Manager:	Hilary Bull
										Budget Risk: Date of last review	Low 05.12.2012

CHILDREN, SCHOOLS ANI	D FAMILIES				Use of	New		Varia		20	12/13 to Latest Budget 12/13
(General Fund Bud	get)	Original Budget	Latest Budget	Actual Outturn	Reserves Requested	Reserves Requested	Outturn	Latest I 2012	/13)	to be significant and a	riance that is considered all variances greater than 100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	<sup>^</sup> %		
G54 Childrens Res Commissioning	Expenditure	15,003	14,809	13,677	0	0	13,677	(1,132)	(8)	unlikely to be at the high	
	Income	(214)	(214)	(98)	0	0	(98)	116	(54)	stable. The projection nunderspend on expendit	ow is for a larger ure. Monitoring will en monthly with continuous
	Net Expenditure	14,789	14,595	13,579	0	0	13,579	(1,016)	475	Vote Budget Manager:	Hilary Bull
										Budget Risk: Date of last review	High 13.02.2013
G55 Children Looked After	Expenditure	2,332	2,340	2,340	0	0	2,340	0	0		
GF	Income		0	0	0	0	0	0	0		
	Net Expenditure	2,332	2,340	2,340	0	0	2,340	0	0	Vote Budget Manager: Budget Risk: Date of last review	Jenny Boyd Low 13.03.2013
G56 Leaving Care	Expenditure	2,596	2,609	2,615	0	0	2,615	6	0		
	Income	(129)	(129)	(134)	0	0	(134)	(5)	4		
	Net Expenditure	2,467	2,480	2,481	0	0	2,481	1	(1)	Vote Budget Manager:	Shahid Tilly
										Budget Risk: Date of last review	High 13.03.2013
G57 Fieldwork Advice &	Expenditure	-,		5,510	0	63		1	0		
Assessment	Income	(236)	(171)	(173)	0	0	(173)	(2)	1	Mata Dada (Mar	D. IM.O.
	Net Expenditure	5,173	5,401	5,337	0	63	5,400	(1)	1	Vote Budget Manager: Budget Risk: Date of last review	Paul McGee Medium 13.03.2013

CHILDREN, SCHOOLS AND (General Fund Budg		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Varia (Outturn 2 Latest E 2012	2012/13 to Budget	Explanation of any va to be significant and a	12/13 to Latest Budget 12/13 riance that is considered all variances greater than 100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%		
G58 Children with Disabilities	Expenditure Income	4,693	4,706	5,303	0	0	5,303	597	13	years. Whereas before to £800k, since BUPA hestimated cost for 2012/	heaply hence have ead compared to previous the cost was in the region ave taken over, the 13 is £600K. This is
_		(964)	(964)	(1,752)	0	0	(1,752)	(788)	82	because BUPA provide NOT nurses and are che	eaper to employ
	Net Expenditure	3,729	3,742	3,551	0	0	3,551	(191)	20	Vote Budget Manager:	Khalida Khan
										Budget Risk: Date of last review	Medium 13.03.2013
G59 Emergency Duty Team	Expenditure	440	437	466	0	0	466	29	7	,	
-	Income	(22)	(22)	(43)	0	0	(43)	(21)	95		
	Net Expenditure	418	415	423	0	0	423	8	(36)	Vote Budget Manager:	Paul McGee
										Budget Risk: Date of last review	Low 13.03.2013
G60 Youth Offending Service -	Expenditure	1,913	2,293	2,273	0	135	2,408	115	5		
TRANSFERRED FROM YPC	Income	(717)	(979)	(1,094)	0	0	(1,094)	(115)	12		2:
	Net Expenditure	1,196	1,314	1,179	0	135	1,314	0	0	Vote Budget Manager: Budget Risk: Date of last review	Stuart Johnson Medium 13.03.2013
G61 Children with Mental	Expenditure	1,581	1,428	1,388	0	0	1,388	(40)	(3)		
Health	Income	(34)	(34)	(34)	0	0	(34)	0	0		
	Net Expenditure	1,547	1,394	1,354	0	0	1,354	(40)	118	Vote Budget Manager: Budget Risk: Date of last review	Bill Williams Low 14.03.2013
G62 Attendance & Welfare Ser	Expenditure	2,116	2,132	2,133	0	0	2,133	1	0		14.03.2013
COL Attendance & Wenale Gel	Income	(845)	(845)	(887)	0	0	(887)	(42)	5		
<del>-</del>	Net Expenditure	1,271	1,287	1,246	O	_	1,246	(41)	5	Vote Budget Manager:	David Hough
		-,	-,01	.,			-,_ 10	( )		Budget Risk: Date of last review	Low 13.03.2013

CHILDREN, SCHOOLS AND	FAMILIES				Use of	New		Varia			112/13 to Latest Budget 12/13
(General Fund Budg	et)	Original Budget	Latest Budget	Actual Outturn	Reserves Requested	Reserves Requested	Outturn	(Outturn 2 Latest E 2012	Budget /13)	to be significant and a	riance that is considered all variances greater than 100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	<b>%</b>		
H57 Family Support & Protecti	Expenditure	5,496	4,399	4,330		0	4,330	(69)	(2)		
_	Income	(1,083)	0	(2)	0	0	(2)	(2)	0		
	Net Expenditure	4,413	4,399	4,328	0	0	4,328	(71)	0	Vote Budget Manager:	Moksuda Uddin
										Budget Risk:	Medium
	- III		1 0 1 1	1 0 10			4 0 40	(1=0)	(0)	Date of last review	13.03.2013
H63 Family Intervention Servic	Expenditure	0	1,811	1,640		0	1,640	(171)	(9)		
-	Income	0	(1,732)	(1,561)	0	0	(1,561)	171	(10)		Marin D. III
_	Net Expenditure	0	79	79	0	0	79	0	0	Vote Budget Manager:	Nikki Bradley
										Budget Risk:	Medium
075 17 0 - 2 - 1 0 - 2 -	Francis ditame	705	E 47	507	0		507	(4.0)	(0)	Date of last review	13.03.2013
G75 IT Social Care	Expenditure	705	547	537	0	0	537	(10)	(2)		
-	Income	(347)	(347)	(347)	0	0	(347)	0	0		A = -
	Net Expenditure	358	200	190	0	0	190	(10)	3	Vote Budget Manager:	Andrew Cross
										Budget Risk: Date of last review	Low 13.03.2013
TOTAL FOR CHILDRENG COCIAL	Even and district	50.075	E4 000	E4 400	0	004	54 44O	(544)	(4)	Date of last review	13.03.2013
TOTAL FOR CHILDRENS SOCIAL CARE	Expenditure	50,875 (4,657)	51,930 (5,699)	51,188 (6,361)		231	51,419 (6,361)	(511) (662)	(1) 12		
CARE	Income	( , ,	( , ,	( , ,	0	0	( , ,	\ /		Service Head:	Steve Liddicott
	Net Expenditure	46,218	46,231	44,827	U	231	45,058	(1,173)	21	Service Head:	Steve Liadicott
G37 Youth & Community	Expenditure	269	275	247	0	0	247	(28)	(10)		
Learning M&A -	Income	209	0	2 <del>4</del> 7	0	0	247	(20)	(10)		
TRANSFERRED FROM YPC	Net Expenditure	269	275	247	0	0	247	(28)	•	Vote Budget Manager:	Mary Durkin
TRAITE ERRED TROIT IT O	Net Experialiture	209	213	241	U U	<u> </u>	247	(20)		Budget Risk:	Medium
										Date of last review	21.11.2012
G65 Transformation Project	Expenditure	103	135	138	0	0	138	3	2		ZIII IIZVIZ
200 Transformation Froject	Income	103	100	130	0	0	130	0	0		
-	Net Expenditure	103	135	138	9	0	138	3	U	Vote Budget Manager:	Anthony Walters
	=Apolianalo	.00	.00	.50		<u> </u>	.00	<u> </u>		Budget Risk:	Low
										Date of last review	13.02.2013
G71 Strategy & Policy	Expenditure	818	825	785	0	0	785	(40)	(5)		
	Income	(26)	(26)	(8)	0	0	(8)	18	(69)		
-	Net Expenditure	792	799	777	0	0	777	(22)		Vote Budget Manager:	Layla Richards
								(/		Budget Risk:	Low
										Date of last review	13.02.2013

CHILDREN, SCHOOLS AND (General Fund Budg		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Varia (Outturn 2 Latest E 2012	012/13 to	Explanation of any va to be significant and a	12/13 to Latest Budget 12/13 riance that is considered Ill variances greater than 100k
	- "	£'000	£'000	£'000	£'000	£'000	£'000				
G74 Equalities Development	Expenditure	605	607	578	0	Ĭ.	578	(29)	(5)		
	Income	0	0	(2)	0	0	(2)	(2)	0	Vata Dudaat Maaaaa	Sasta Miah
	Net Expenditure	605	607	576	U	U	576	(31)	0	Vote Budget Manager:	Sasta Mian Low
										Budget Risk: Date of last review	11.01.2013
TOTAL FOR DIRECTOR'S	Expenditure	1,795	1,842	1,748	0	0	1,748	(94)	(5)		
SERVICES	Income	(26)	(26)	(10)	0	0	(10)	16	(62)		
	Net Expenditure	1,769	1,816	1,738	0	0	1,738	(78)	300	Service Head:	Isobel Cattermole
G79 CSF Resources	Expenditure	246	241	267	0	0	267	26	11		
Management GF	Income	(47)	(47)	(58)	0	0	(58)	(11)	23		
_	Net Expenditure	199	194	209	0	0	209	15	(32)	Vote Budget Manager:	Kate Bingham
										Budget Risk: Date of last review	Low 14.01.2013
G67 Commissioned Services	Expenditure	1,927	1,885	1,875	0	0	1,875	(10)	(1)		
	Income	(1,257)	(1,170)	(1,131)	0	0	(1,131)	39	(3)		
	Net Expenditure	670	715	744	0	0	744	29	(2)	Vote Budget Manager:	Karen Badgery
										Budget Risk: Date of last review	Low 13.03.2013
G70 Childrens Information	Expenditure	291	293	312	0	31	343	50	17		
Systems	Income	0	0	(50)	0	0	(50)	(50)	0		
	Net Expenditure	291	293	262	0	31	293	0	0	Vote Budget Manager:	Iqbal Vaza
										Budget Risk: Date of last review	Low 15.01.2013
G72 Programme Management	Expenditure	175	335	321	0	0	321	(14)	(4)		
	Income	0	0	0	0	0	0	0	0		
	Net Expenditure	175	335	321	0	0	321	(14)	0	Vote Budget Manager:	John Mitchell
										Budget Risk: Date of last review	Low 06/02/2013
G80 Information & Support	Expenditure	358	358	351	0	(10)	341	(17)	(5)		
Services	Income	0	0	0	0	0	0	Ó	0		
	Net Expenditure	358	358	351	0	(10)	341	(17)	0	Vote Budget Manager:	Chris Canty
								, ,,		Budget Risk: Date of last review	Low N/A

CHILDREN, SCHOOLS AND (General Fund Bud		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Varia (Outturn 2 Latest E 2012	012/13 to Budget /13)	Explanation of any var to be significant and a	12/13 to Latest Budget 12/13 iance that is considered Il variances greater than 00k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	<sup>'</sup> %		- Contraction
G81 Building Dev & Tech	Expenditure	6,553	746	768	0	0	768	22	3		
Service	Income	(32)	(32)	(79)	0	0	(79)	(47)	147		
	Net Expenditure	6,521	714	689	0	0	689	(25)	78	Vote Budget Manager:	Pat Watson
										Budget Risk:	High
								<u> </u>		Date of last review	13.02.2013
G82 Childrens Services	Expenditure	949	949	993	0	0	993	44	5		
Finance	Income	(183)	(183)	(238)	0	0	(238)	(55)	30		
	Net Expenditure	766	766	755	0	0	755	(11)	6	Vote Budget Manager:	David Tully
										Budget Risk:	High
										Date of last review	13.02.2013
G83 CSF Human Resources	Expenditure	1,810	1,940	2,668	0	0	2,668	728		Does include £700k write	
GF	Income	(250)	(380)	(370)	0	84	(286)	94	()	Pension Scheme arrears	
	Net Expenditure	1,560	1,560	2,298	0	84	2,382	822	(216)	Vote Budget Manager:	Mark Keeble
										Budget Risk:	High
	- ii				-1				_	Date of last review	12.03.2013
G86 Professional Dev Centre	Expenditure	685	790	847	0	0	847	57	(0)		
	Income	(594)	(594)	(577)	0	0	(577)	17	(3)	V ( D ) (M	01 0 " 1
	Net Expenditure	91	196	270	0	0	270	74	(12)	Vote Budget Manager:	Clare Goodbody
										Budget Risk:	High
007 Contract Comples	Even on different	40.000	44.040	40.000		400	44.040	٦.		Date of last review	13.03.13
G87 Contract Services	Expenditure	13,996	14,012	13,899	0	120	14,019	(7)		Catering surplus forecas transferred to DSG. £70k	
	Income	(13,996)	(13,996)	(14,003)	0	420	(14,003)	(7) 0			Michael Hales
	Net Expenditure	0	16	(104)	U	120	16	O <sub>I</sub>	0	Vote Budget Manager:	
										Budget Risk:	High
										Date of last review	13.03.2013

CHILDREN, SCHOOLS AN (General Fund Bud		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Varia (Outturn 2 Latest I 2012	2012/13 to Budget	20 Explanation of any va to be significant and a	112/13 to Latest Budget 12/13 riance that is considered all variances greater than 100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	<b>′</b> %	~	TOOK
H82 Holding Account & Support Services	Expenditure Income	(34)	(298)	573	0	1,076	573 114	243 412	74 (138)	to depreciation charges to be reallocated for year spend is otherwise: £13 recharges, £31k Relief Scapital financing, £282k G30 Use of Reserves, £120k for LPFA backdar balancing figure for this £534k (i.e. overspends	School keeper, -£68k G14 use of reserves, £62k :27k G26 use of reserves, ted costs for GF and part of the directorate - elsewhere).
										Income is EIG income d	rawdown.
	Net Expenditure	(73)	32	(389)	0	1,076	687	655	(220)	Vote Budget Manager:	David Tully
										Budget Risk: Date of last review	High 14.01.2013
H87 Building & Technical	Expenditure		740	737	0	0	737	(3)	(0)		
Services	Income	(740)	(740)	(737)	0	0	(737)	3	(0)		
	Net Expenditure	0	0	0	0	0	0	0	0	Vote Budget Manager:	Neil Bartlett
										Budget Risk: Date of last review	High 16.01.2013
TOTAL FOR CHILDRENS	Expenditure	27,696	22,619	23,611	0	141	23,752	1,133	5		
SERVICES RESOURCES	Income	(17,138)	(17,440)	(18,205)	0	1,160	, ,	395	(2)	O and the sale	Kata Birankara
	Net Expenditure	10,558	5,179	5,406	0	1,301	6,707	1,528	(9)	Service Head:	Kate Bingham

CHILDREN, SCHOOLS AND (General Fund Bud		Original Budget £'000	Latest Budget £'000	Actual Outturn £'000	Use of Reserves Requested £'000	New Reserves Requested £'000	Outturn £'000	Variar (Outturn 20 Latest B 2012/ £'000	012/13 to udget	Explanation of any var to be significant and a	12/13 to Latest Budget 12/13 riance that is considered Il variances greater than 100k
G91 Revenue Holding	Expenditure	17,594	17,594	28,522	0	380	28,902	11,308	64		
Accounts	Income	(17,594)	(17,594)	(28,902)	0	0	(28,902)	(11,308)	64		
	Net Expenditure	0	0	(380)	0	380	0	0	0	Vote Budget Manager:	David Tully
										Budget Risk: Date of last review	Various 13.02.2013
G95 CCN Pooled Budgets	Expenditure Income	0	0	0	0	0	0	0	0		
	Net Expenditure	0	0	0	0	0	0	0	0	Vote Budget Manager:	Khalida Khan
		-	5			3,	-		·	Budget Risk: Date of last review	Low N/A
TOTAL FOR HOLDING	Expenditure	17,594	17,594	28,522	0	380	28,902	11,308	64		
ACCOUNTS	Income	(17,594)	(17,594)	(28,902)	0	0	(28,902)	(11,308)	64		
	Net Expenditure	0	0	(380)	0	380	0	0	0	Service Head:	Steve Liddicott
TOTAL FOR CSF GENERAL FUND	Expenditure Income	144,938	139,819	150,045	0	1,330	151,375	11,556	8	This represents the under Bursary, with the remain	•
	moonie	(61,461)	(62,431)	(75,149)	0	1,160	(73,989)	(11,558)	19	budget balancing.	do. o. alo Birodorato s
		83,477	77,388	74,896	0	2,490	77,386	(2)	0	Director:	Isobel Cattermole

DEVELOPMENT & REN (General Fund)	IEWAL	Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Varia (Outturn 2 Latest I 2012	2012/13 to Budget	Variance Outturn 2012/13 to Latest Budget 2012/13  Explanation of any variance that is considered to be significant and all variances greater than £100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
J04 BC Revenue	Expenditure	574	748	883	0	0	883	135		Income target exceeds the actual, service is
	Income	(347)	(316)	(136)	0	0	(136)	180	(- /	reviewing the revenue and trading account in
	Net Expenditure	227	432	747	0	0	747	315	73	
J06 Development Decisions	Expenditure	1,848	1,975	2,316	0	0	2,316	341	17	
·	Income	(1,967)	(1,967)	(2,290)	0	0	(2,290)	(323)	16	
	Net Expenditure	(120)	8	26	0	0	26	18	235	
K99 Building Control Trading	Expenditure	1,000	1,074	671	0	48	719	(355)	()	Surplus on the trading account transferred to
Account	Income	(1,000)	(1,073)	(722)	0	0	(722)	351		reserve.
	Net Expenditure	0	1	(51)	0	48	(3)	(4)	(400)	
J44 Application Support	Expenditure	505	959	798	0	0	798	(161)	(17)	
	Income	(287)	(817)	(739)	0	0	(739)	78	(10)	
	Net Expenditure	218	142	59	0	0	59	(83)	(58)	
J45 Planning Projects &	Expenditure	0	0	255	0	0	255	255	0	
Initiative	Income	0	0	(218)	(38)	0	(256)	(256)	0	
	Net Expenditure	0	0	37	(38)	0	(1)	(1)	0	
J46 Plan Making and Plan	Expenditure	1,795	2,354	1,773	0	0	1,773	(581)	(25)	Due to change in the service and vacant posts
Delivery	Income	(90)	(366)	(158)	(235)	0	(393)	(27)		during the year.
	Net Expenditure	1,705	1,988	1,615	(235)	0	1,380	(608)	(31)	

DEVELOPMENT & REN (General Fund)	EWAL	Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Varia (Outturn 2 Latest E 2012/	012/13 to sudget	Variance Outturn 2012/13 to Latest Budget 2012/13  Explanation of any variance that is considered to be significant and all variances greater than £100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
J47 PBC Management	Expenditure	261	307	303	0	0	303	(4)	(1)	
	Income	(48)	(48)	(48)	0	0	(48)	0	0	
	Net Expenditure	213	259	255	0	0	255	(4)	(2)	
K98 Local Land Charges	Expenditure		0	0	0	0	0	0	0	
Account	Income	(430)	0	0	0	0	0	0	0	
	Net Expenditure	62	0	0	0	0	0	0	0	
TOTAL FOR DEVELOPMENT & BUILDING CONTROL	Expenditure	6,475	7,417	6,999	0	48	7,047	(370)	(5)	Overall underspend due to statutory fee increase by 15% and some posts being vacant during the
	Income	(4,170)	(4.588)	(4,311)	(273)	0	(4,584)	4	(0)	year due to service restructure
	Net Expenditure	2,305	2,829	2,688	(273)	48	2,463	(366)	(13)	
J08 Programmes and Projects	Expenditure	25	25	593	n	0	593	568	2,272	
Funding	Income	0	0	0	(549)	0	(549)	(549)	2,272	
i anamg	Net Expenditure		25	593		0	44	19	76	
				555	(6.10)	٩				
J12 Resources	Expenditure	2,158	2,395	2,747	0	0	2,747	352	15	
	Income	(559)	(546)	(788)	(142)	0	(930)	(384)	70	
	Net Expenditure	1,599	1,849	1,959	(142)	0	1,817	(32)	(2)	
TOTAL FOR RESOURCES	Expenditure		2,420	3,340		0	3,340	920	38	
	Income	(559)	(546)	(788)	(691)	0	(1,479)	(933)	171	
	Net Expenditure	1,624	1,874	2,552	(691)	0	1,861	(13)	(1)	
J14 Management & Support	Expenditure	1,425	500	515	0	0	515	15	3	
Services	Income	(20)	(20)	(20)	0	0	(20)	0	0	
231 71000	Net Expenditure		480	495	•	0	495	15	3	
		., .00	.30	.55		٦	.50			

DEVELOPMENT & RENI (General Fund)	EWAL	Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Varia (Outturn 2 Latest I 2012	2012/13 to Budget	Variance Outturn 2012/13 to Latest Budget 2012/13  Explanation of any variance that is considered to be significant and all variances greater than £100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
J16 Asset Management	Expenditure	1,724	1,896	1,930	0	0	1,930	34	2	
	Income	(643)	(643)	(763)	0	0	(763)	(120)	19	
	Net Expenditure	1,081	1,253	1,167	0	0	1,167	(86)	(7)	
J18 Olympics	Expenditure	672	793	723	0	0	723	(70)	(9)	
	Income	(87)	(139)	(103)	0	0	(103)	36	(26)	
	Net Expenditure	585	654	620	0	0	620	(34)	(5)	
J20 Strategy, Regeneration and Sustainability	Expenditure	7,528	7,827	3,432	0	4,287	7,719	(108)		Provision for Carbon Reduction Commitments - provided for 12/13 - for the council wide, this will
	Income	(1,737)	(1,737)	(1,231)	(330)	0	(1,561)	176	(10)	be funded corporately
	Net Expenditure	5,791	6,090	2,201	(330)	4,287	6,158	68	1	
J22 Housing Regeneration	Expenditure	368	429	543		_	543	114	27	
	Income	(420)	(420)	(490)	(56)	0	(546)	(126)	30	
	Net Expenditure	(52)	9	53	(56)	0	(3)	(12)	(133)	
J24 Employment & Enterprise	Expenditure	2,128	2,469	2,295	0	0	2,295	(174)		Additional income - additional project costs funded
•	Income	(1,145)	(1,145)	(1,110)	0		(1,110)	35	(3)	by s106
	Net Expenditure	983	1,324	1,185	0	0	1,185	(139)	(10)	

DEVELOPMENT & REN (General Fund)	EWAL	Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Varia (Outturn 2 Latest B 2012/	012/13 to Sudget	Variance Outturn 2012/13 to Latest Budget 2012/13  Explanation of any variance that is considered to be significant and all variances greater than £100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
J26 Lettings	Expenditure	2,610	2,566	2,270	0	0	2,270	(296)	(12)	Due to Vacant post
	Income	(1,480)	(1,480)	(1,367)	0	0	(1,367)	113	(8)	·
	Net Expenditure	1,130	1,086	903	0	0	903	(183)	(17)	
								, ,,		
J30 BSF Programme	Expenditure	1,155	1,267	2,644	0	0	2,644	1,377		Additional contract variations PFI - fees, this is one
	Income	(940)	(940)	(2,213)	0	0	(2,213)	(1,273)		off costs charged to revenue
	Net Expenditure	215	327	431	0	0	431	104	32	
J32 Admin Buildings	Expenditure	20,136	20,070	20,130	0	0	20,130	60		NNDR related to empty buildings with no budget
	Income	(18,289)	(19,873)	(19,788)	0	0	(19,788)	85	(-/	and other running costs
	Net Expenditure	1,847	197	342	0	0	342	145	74	
J34 Depots	Expenditure	371	262	475		0	475	213		Depots costs - related to NNDR - costs exceeds
	Income	(459)	(459)	(389)	0	0	(389)	70	\ -/	the budgeted recharge - this is under review.
	Net Expenditure	(88)	(197)	86	0	0	86	283	(144)	
J40 Homeless & Housing	Expenditure	31,274	31,274	32,309		0	32,309	1,035	3	
Advice	Income	(30,121)	(30,121)	(30,774)	(380)	0	(31,154)	(1,033)	3	
	Net Expenditure	1,153	1,153	1,535	(380)	0	1,155	2	0	
TOTAL FOR DEVELOPMENT &	Expenditure	78,050	79,189	77,607	0	4,335	81,942	2,753	3	
RENEWAL	Income	(60,070)	(62,111)	(63,348)	(1,730)	4,333	(65,078)	(2,967)	5	
	Net Expenditure	17,980	17,077	14,259		4,335	16,864	(213)	(1)	
	Not Expenditure	17,900	17,077	14,239	(1,730)	4,333	10,004	(213)	(1)	

DEVELOPMENT & RE (General Fund		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	(Outturn Latest	ance 2012/13 to Budget 2/13)	Variance Outturn 2012/13 to Latest Budget 2012/13  Explanation of any variance that is considered to be significant and all variances greater than £100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
SERVICE TRANSFER TO/FROM C  J48 Third Sector Team - transfer from CE	Expenditure Income	2,282 (50)	2,503 (50) <b>2,453</b>	2,089 (56) <b>2,033</b>	0	633 0 <b>633</b>	2,722 (56) <b>2,666</b>			Establishment costs exceeds the budget transferred to D&R, the service is being reviewed
	Net Expenditure	2,232	2,455	2,033	0	633[	2,000			
REVISED TOTAL FOR	Expenditure	80,332	81,692	79,696		4,968	84,664		ı	Overall variance related to carbon reduction

RESOURCES		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requeste d	New Reserves Requeste d	Redirectio n and Funding from Reserves	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13  Explanation of any variance that is considered to be significant and all variances greater than £100k		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%			
R34 Internal Audit	Expenditure	814	811	920	0	67	0	987	176		The budget to date versus		
	Income	(817)	(753)	(929)	0	0	0	(929)	(176)		accruals and audit contractivear-end.	expenditure to be incurred at	
	Not Francische	, ,	` '		0	0	Ů	` '	, ,		,	Missah lasi	
	Net Expenditure	(3)	58	(9)	0	67	0	58	0	0	Vote Budget Manager: Budget Risk:	Minesh Jani Low	
											Date of last review	20/03/2012	
R40 Risk Management	Expenditure	575	580	631	0	0	0	631	51	9		25/05/2012	
	Income	(575)	(575)	(631)	0	0	0	(631)	(56)	10			
	Net Expenditure	0	5	0	0	0	0	0	(5)	(100)	Vote Budget Manager:	Minesh Jani	
											Budget Risk: Date of last review	Low 20/03/2012	
TOTAL FOR AUDIT & RISK	Expenditure	1,389	1,391	1,551	0	67	0	1,618	227	16			
	Income	(1,392)	(1,328)	(1,560)	0	0	0	(1,560)	(232)	17			
	Net Expenditure	(3)	63	(9)	0	67	0	58	(5)	(8)	Service Head:	Minesh Jani	
R36 Council Tax & NNDR	Expenditure	38,050	38,110	35,779	0	0	(448)	35,331	(2,779)	(7)			
	Income	(35,705)	(35,705)	(32,926)	0	0	0	(32,926)	2,779	(8)	V ( D ) (M	Б	
	Net Expenditure	2,345	2,405	2,853	0	0	(448)	2,405	0	0	Vote Budget Manager:	Roger Jones Medium	
											Budget Risk: Date of last review	20/03/2013	
R42 Debtors Income Service	Expenditure	910	917	920	0	0	0	920	3	0			
	Income	(910)	(898)	(920)	0	0	0	(920)	(22)	2			
	Net Expenditure	0	19	0	0	0	0	0	(19)	(100)	Vote Budget Manager:	Roger Jones	
											Budget Risk: Date of last review	Low 13/03/2013	
R44 Cashiers	Expenditure	398	386	522	0	0	0	522	136	35			
	Income Net Expenditure	(398) <b>0</b>	(424)	(522) 0	0	0	0	(522)	(98) <b>38</b>	23	Vote Budget Manager:	Pagar Janea	
	ivet Expenditure	U	(38)	U	U	U	0	0	38		Vote Budget Manager:   Budget Risk:	Roger Jones Low	
											Date of last review	13/03/2013	
R48 Information Services	Expenditure	7,487	11,241	13,721	0	0	0	13,721	2,480	22	Budget to date versus the		
	Net Expenditure	581	1,603	(497)	0	0	0	(497)	(2,100)	(131)	Vote Budget Manager:	Manjit Saroya	
			,					, ,			Budget Risk:	Low	
											Date of last review	20/03/2013	

RESOURCES		Original Budget	Latest Budget	Actual Outturn		New Reserves Requeste d	Redirectio n and Funding from Reserves	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13  Explanation of any variance that is considered to be significant and all variances greater than £100k	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%		
R50 Customer Access	Expenditure	5,339	4,907	4,798	0	0	0	4,798	(109)	(2)		us the actuals to date reflects
	Net Expenditure	3,034	2,789	2,819	0	0	0	2,819	30	1	Vote Budget Manager:	Keith Paulin
											Budget Risk: Date of last review	Medium 14/03/2013
R54 Housing Benefits	Expenditure	249,924	249,924	260,803	0	0	0	260,803	10,879	4	to changes in Housing E	nt to housing benefits - £1M - due Benefits subsidy at the start of the he levels of overpayments and
	Income	(249,429)	(249,429)	(259,243)	0	0	0	(259,243)	(9,814)		their qualification for sub	osidy grant income.
	Net Expenditure	495	495	1,560	0	0	0	1,560	1,065	215	Vote Budget Manager:	Steve Hill
											Budget Risk: Date of last review	Medium 20/03/2013
R58 Benefits Admin	Expenditure	7,251	7,623	8,223	0	0	0	8,223	600	8		
	Income Net Expenditure	(6,216) 1.035	(6,216) 1.407	(6,780) 1.443	0	0	0	(6,780) 1.443	(564) <b>36</b>	9	Vote Budget Manager:	Steve Hill
	Net Expenditure	1,033	1,407	1,443	J		J	1,443	30	3	Budget Risk: Date of last review	Low 20/03/2013
R60 Reprographics	Expenditure	478	479	548	0	0	0	548	69	14		
	Income	(478)	(451)	(548)	0	0	0	(548)	(97)	22		
	Net Expenditure	0	28	0	0	0	0	0	(28)	(100)	Vote Budget Manager: Budget Risk:	Steve Burr Low
											Date of last review	13/03/2013
R70 ICT Client	Expenditure	0	541	535	0	0	0	535	(6)	(1)		
	Income	0	(535)	(535)	0	0	0	(535)	0	0		
	Net Expenditure	0	6	0	0	0	0	0	(6)	(100)	Vote Budget Manager: Budget Risk:	Manjit Saroya Low
							1				Date of last review	20/03/2013
TOTAL FOR CUSTOMER ACCESS &	Expenditure Income	309,837 (302,347)	314,128 (305,414)	325,849 (317,671)	0	0	(448)	325,401 (317,671)	11,273 (12,257)	4		
	Net Expenditure	7,490	8,714	8,178	0	V	(448)	7,730	(984)	(11)	Service Head:	Claire Symonds

RESOURCES		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requeste d	New Reserves Requeste d	Redirectio n and Funding from Reserves	Outturn	Varia (Outturn 2 Latest E 2012	012/13 to Budget	Explanation of any vari	2/13 to Latest Budget 2012/13 iance that is considered to be ariances greater than £100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%		
R38 Procurement	Expenditure	1,081	991	1,055	0	182	0	1,237	246	_	Variance due to income for	rom Comensura rebate.
	Income Net Expenditure	(1,081) <b>0</b>	(809) <b>182</b>	(1,055) <b>0</b>	0	0 <b>182</b>	0	(1,055) 182	(246) <b>0</b>	30	Vote Budget Manager:	Claire Symonds
	Net Expenditure	U	182	<u> </u>	0	182	U	182	U		Budget Risk:	Low
											Date of last review	18/03/2013
R46 Payments	Expenditure	446	455	427	0	0	0	427	(28)	(6)		
	Income	(445)	(421)	(427)	0	0	0	(427)	(6)	1		
	Net Expenditure	1	34	0	0	0	0	0	(34)	(100)	Vote Budget Manager:	Paul Thorogood
											Budget Risk:	Low
TOTAL FOR PROCUREMENT &	Expenditure	1,527	1,446	1,482	0	182	0	1,664	218	15	Date of last review	18/03/2013
PAYMENTS	Income	(1,526)	(1,230)	(1.482)	0	102	0	(1.482)	(252)	20		
	Net Expenditure	(1,020)	216	(1,402)	0	182	0	182	(34)		Service Head:	Claire Symonds & Paul
R32 Corporate Finance	Expenditure	2,431	2,431	2,335		0	0	2,335	(96)	(4)		
	Income	(2,446)	(2,375)	(2,332)	0	0	0	(2,332)	` ,	(2)		
	Net Expenditure	(15)	56	3	0	0	0	3	(53)	(95)	Vote Budget Manager:	Alan Finch
											Budget Risk:	Low
											Date of last review	12/03/2013
R82 Non-Distributed Costs	Expenditure	255	318	40		0	0	40	(278)	(87)		
	Income Net Expenditure	0 <b>255</b>	0 <b>318</b>	0 <b>40</b>		0	0	0 <b>40</b>	(278)	(07)	Vote Budget Manager:	Alan Finch
	Net Expenditure	255	318	40	U	U	U	40	(278)	(87)	Budget Risk:	Low
											Date of last review	12/03/2013
R78 Finance & HR Development	Expenditure	0	583	3,334	0	0	(1,235)	2,099	1,516	260		
_	Income	0	(583)	0	0	0	0	0	583	(100)		
	Net Expenditure	0	0	3,334	0	0	(1,235)	2,099	2,099	0	Vote Budget Manager:	Paul Thorogood
											Budget Risk:	Low
TOTAL FOR CORPORATE	Face and alite	0.000	0.000	F 700			(4.005)	ا ـ جـ د د	4 4 4 6 1	<u> </u>	Date of last review	12/03/2013
TOTAL FOR CORPORATE	Expenditure Income	2,686 (2,446)	3,332 (2,958)	5,709 (2,332)	0	0	(1,235)	4,474 (2.332)	1,142 626	34 (21)		
	Net Expenditure	(2,446) 240	(2,958)	3,377	0	Ū	U	(2,332) 2,142	1,768	\ /	Service Heads:	Alan Finch & Paul
R62 Business Development	Expenditure	965	500	7,478		0	( , ,	3,541	3,041	608		Alam I IIIch a I auf
The Business Buttisphient	Income	0	0	(3,046)	0	0	(0,007)	(3,046)	(3,046)	0		
	Net Expenditure	965	500	4,432	0	0	(3,937)	495	(5)	(1)	Vote Budget Manager:	Mohammed Zaman
											Budget Risk: Date of last review	Low 12/03/2013
TOTAL FOR BUSINESS	Expenditure	965	500	7,478	n	0	(3,937)	3,541	3,041	608	Date of last feview	12/00/2010
	Income	0	0	(3,046)	0	0	0,507)	(3,046)	(3,046)	0		
	Net Expenditure	965	500	4,432	0	0	(3,937)	495	(5)	(1)	Service Head:	Alan Finch

RESOURCES		Original Budget	Latest Budget	Actual Outturn	Requeste d	d	Redirectio n and Funding from Reserves	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13  Explanation of any variance that is considered to be significant and all variances greater than £100k	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%		
R90 HR Strategy	Expenditure	967	987	960	0	0	0	960	(27)	(3)	Variance to date due to in	come received in advance.
	Income	(968)	(960)	(960)	0	0	0	(960)	0	0	W	
	Net Expenditure	(1)	27	0	0	0	0	0	(27)	(100)	Vote Budget Manager:	Simon Kilbey
											Budget Risk:	Low
DOC UD Occupation of	Europe alituma	4.704	4 000	4.040				4 040	00	4	Date of last review	06/03/2013
R92 HR Consultancy	Expenditure Income	1,721	1,839	1,919	0	0	0	1,919	80	4		
	Net Expenditure	(1,723) (2)	(1,903)	(1,934)	0	0	0	(1,934) <b>(15)</b>	(31) 49	(77)	Vote Budget Manager:	Simon Kilbey
	Net Expenditure	(2)	(64)	(15)	<u> </u>	U	U	(15)	49	(11)	Budget Risk:	Low
											Date of last review	06/03/2013
R94 HR Operations	Expenditure	4,678	4,613	5,132	0	35	0	5,167	554	12		00/03/2013
1104 TITE Operations	Income	(4,672)	(4,578)	(5,132)	0	0	0	(5,132)	(554)	12		
	Net Expenditure	(1,012)	35	(0,102)	0	35	0	35	0		Vote Budget Manager:	Simon Kilbey
											Budget Risk: Date of last review	Low 06/03/2013
R96 PAS Schemes	Expenditure	1,261	1,529	1,504	0	200	0	1,704	175	11		dditional income to support
	Income	(1,274)	(1.309)	(1,504)	0	0	0	(1,504)	(195)		agreed training programm	
	Net Expenditure	(13)	220	0	0	200	0	200	(20)		Vote Budget Manager:	Simon Kilbey
									( -7	(-)	Budget Risk: Date of last review	Low 06/03/2013
TOTAL FOR HR SERVICES	Expenditure	8,628	8,968	9,515	0	235	0	9,750	782	9		
	Income	(8,637)	(8,750)	(9,530)	0	0	0	(9,530)	(780)	9		
	Net Expenditure	(9)	218	(15)	0	235	0	220	2	_ 1	Service Head:	Simon Kilbey
R80 Directors Office	Expenditure	681	607	555		0	0	555	(52)	(9)		
	Income	(616)	(555)	(555)	0	0	0	(555)	0	0		
	Net Expenditure	65	52	0	0	0	0	0	(52)		Vote Budget Manager:	Juno Begum
											Budget Risk: Date of last review	Low 12/03/2013
TOTAL FOR RESOURCES	Expenditure	325,713	330,372	352,139	0	484	(5,620)	347,003	16,631	678		
	Income	(316,964)	(320,235)	(336,176)	0	0	0	(336,176)	(15,941)	30		
	Net Expenditure	8,749	10,137	15,963	0	484	(5,620)	10,827	690	707	Director:	Chris Holme

CORPORATE COSTS & CAPITAL FINANCING		Original Budget	Latest Budget			New Reserves Requested	Outturn	(Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13 Explanation of any variance that is considered to be significant and all
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	variances greater than £100k
CORPORATE COSTS & CAPITAL FINANCING	Expenditure Income	15,855 (2,395)	18,050 (2,395)	19,057 (18,969)		3,200	22,257 (18,969)	4,207 (16,574)	23 692	
	Net Expenditure	13,460	15,655	88		3,200	\ , ,	(12,367)	516	4
Budgeted contribution of General Reserves			0	6,417	0	0	6,417	6,417	0	
	Net Expenditure	13,460	15,655	6,505	0	3,200	9,705	(5,950)	516	